

## MINUTES OF HLF RESILIENT STEERING GROUP

Date: 11 September 2018

**6pm – 8pm, Snuff Mill, Morden Hall Park**



### **Steering Group Members Present:**

Darren Barker, Micah Styles, Jon Waxman - Barker Langham

David Webb - Environment Agency & WVRPT

Peter Massini - GLA

Mandar Puranik - LB Sutton

Simon Ingyon - Enable/LB Wandsworth

Doug Napier, James McGinlay, Paul McGarry – LB Merton

Verena Trend - LB Croydon

Frazer Osment - LDA

Sue Morgan, Nic Durston, Tony Burton, Lysanne Horrox - WVRPT

<b>1</b>	<b>Welcome, introductions and refreshments</b>
<b>2</b>	<b>Apologies for absence</b> Michael Parsons - National Trust, Matt Parsonage – Clarion Housing, Andrew Kauffman – idVerde, Jacqui Cayenne - Wandle Housing
<b>3</b>	<b>Minutes of last meeting</b> SM asked if there was a need to share a directory of the HLF project documentation. It was suggested this was not necessary, if there is version control in place. Minutes accepted as a true and accurate description
<b>4</b>	<b>Update</b> SM gave an overview of what has happened since the last meeting. Round Tables Engagement events for Wandle Fortnight Meetings with CEOs and circulation of a general prospectus and project call Councillor Member briefings Workshops on cycling and walking and Wandle Valley Partnership in October  The purpose of this meeting was to discuss the proposed governance structures for the new Trust Board, Delivery partnership body and the structure/ content of the new Wandle Valley Delivery Plan.  Scoping papers issued in advance of the meeting included a project update, governance paper and delivery plan paper.  It was suggested that it was a safe space to be able to speak honestly.
<b>5</b>	Darren Barker gave a brief update on the overall project and on the recent high-level senior management meetings that took place on the 1 <sup>st</sup> August and subsequent meetings with CEO's from Sutton and Merton.
<b>6</b>	<b>Delivery Plan Presentation</b> Frazer Osment provided an overview of the Delivery Plan structure which is still loosely based at present as we are still undergoing engagement opportunities which will shape the DP.

Section 2 focuses on the contextual stuff and how the Trust needs to change and evolve to be able to deliver.

- Agreed Vision
- Under Key Priorities will show what the Trust will do to deliver those priorities
- In the middle of the project call – large range to go through. Some may be able to be brought together to make a more strategic project
- There is a set of criteria and rigorous process, with the expectation to end up with a few priority projects
- Delivery plan will have a Spatial Plan, which will pick up development, regeneration, structure and neighbourhood.

*Comments from the Steering Group captured through flip chart notes*

*Fundamental premise re funding and delivery context spot on from a GLA perspective. Colne Valley going through a similar process and we need to look at this as an example. Important to achieve alignment with what the GLA is strategically.*

*Although strategic perspective is right, much delivery will be from the bottom up. Not just about capital projects but volunteering and community inputs. Important both DP and Governance piece reflects this duality.*

*Will projects be weighted in terms of importance? FO - a small number of strategic projects will be fundamental to successful delivery of the WVRP vision, but this does not mean they are more important. The DP needs to talk to both strategic and local audiences.*

*Project objectives need to be looked at in a sub-regional way, including interface and alignment with the EA Catchment Plan.*

*Working at the correct scale is important. Big and small.*

*How will the plan achieve added benefits and create additional value, allowing 1000 flowers to blossom?*

*We need to talk to EA to consider whether EA plan maximises its contribution to the delivery of WVRP objectives. How can the EA support in terms of funding and technical support?*

*DP needs to be a dynamic document setting vision and direction, a small number of strategic priorities and ways of working to initiate and bring forward projects that arise. Don't get caught up in process of Local Plans. Needs to allow for incremental delivery. Making it hang together won't on its own achieve the Regional Park.*

*Trust will also evolve. Don't bite off too much initially but allow for evolution. Think of it like a business being started and then growing.*

*Important opportunity to badge smaller capital projects as a Wandle project thus enhancing status and likelihood of funding. FO outlined Utrecht Green Structure Plan and Neighbourhood Green Plan model to catalyse and give status to smaller projects.*

*Don't over emphasise capital – ensure revenue and free projects are enabled.*

*Economic case / NCA to make wider funding case? Make good use of existing data sets.*

*A key principle should be that 'the best placed organisation delivers'.*

*The master planning needs to take in the wider catchment context – EA work.*

	<p><i>Design code / overall brand / design coherence is crucial and could be a key priority for the Trust.</i></p> <p><i>Be clear in the DP what should go into / be picked up and considered by Local Plans.</i></p>
<b>7</b>	<p><b>Governance</b> Micah Styles discussed the future governance of the WVRPT, the structure of a sub regional Delivery Board and a Delivery Team.</p> <p>In order to support the Vision and Strategic Aims, the Trust has to have the correct structure and people to be able to deliver them.</p> <p><i>Notes from steering group and flip chart notes</i></p> <p>Trustee Board - Where do the politicians sit?          Feel like it is strategic - nominations / good people / who are they?          Need to be clear who will be on the board - inclusiveness.          Governance needs to be responsive to democratic process          Need to be able to make decisions          Small, lean Trust - can't be a Local Authority          Use the Delivery Plan to bring in the Trustees / the vision attracts people</p> <p>New, forward-looking (a la Colne Valley)          More than just a custodian          At the centre of things (currently not) - but not another block to projects (e.g. design code)          Non-static environment - must be a fluid delivery plan          Trust provide / mirrors flexibility          Trust not about representation - but knowledge          Trustees competitive / transparent process (ref. nominations allowed?)          The delivery plan is a "guiding plan" for board recruitment          To provide "nuts and bolts" of process (must have something implementable)          What is the ask? Strategic asks.          Timing of the asks?          Precision for HLF project outcomes - what does the Trust inherit?          Navigation across portfolios - regeneration, parks etc.          Note - specific to each Borough, so important to be specific          Linked to manifesto commitments          How do make this work for each....?</p>
8.	<p>Further discussions took place and it was agreed that the project team would prepare a questionnaire to test the steering group for feedback and to test further the mechanics and process to follow to allow implementation of board and delivery body.</p> <p><b>Actions:</b></p> <ul style="list-style-type: none"> <li>• FO to meet with Environment Agency and Wandle Trust to discuss EA commitment and Catchment Partnership.</li> <li>• Project team issue questionnaire to steering group</li> </ul>
<b>9</b>	<p><b>AOB</b> None noted.</p>
<b>10</b>	<p><b>Dates of next meeting:</b> 13 November 6pm to 7.30pm - Clarion Housing Association, Clarion House, 1 Central Rd, Morden.</p>
	<p><b>Papers tabled:</b> Agenda, Delivery Plan Scoping Paper, Governance Research Update</p>